

# **INVESTOR PRESENTATION**





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## Performance highlights .....



**Income** 

Revenue at Rs. 841 crore – up 12% sequentially and 7% YoY

Advances

Gross Advances up by 7% YoY at Rs. 47,766 crore

- ✓ Retail Assets grow 25% YoY & 4% sequentially
- ✓ Commercial Assets grow at 9% YoY & 1% sequentially
- ✓ Corporate Portfolio degrowth (6% YoY & sequentially)
- ✓ Agri Advances grow 7% YoY & flat sequentially

**CASA** 

CASA balances up at Rs. 17,468 crore (30% share)

CASA grows at 9% YoY and up 2% sequentially

Savings Growth YoY at 11% and Current Deposits up by 5% YoY

Total Business

Total Business Rs. 1,06,390 crore up 4% YoY

OP. PROFIT

Operating Profit up at Rs. 425 crore (up 18% sequentially & 1% YoY)

**CRAR** 

Healthy CRAR – 14.59% of which Tier I capital is 14.08%



# The Bank of choice - trusted by all







Over **7 million** individuals

Over
450000
businesses

Over
700000
Agricultural
customers

# KVB – a unique franchise!

# KVB Karur Vysya Bank Smart way to bank

## Bank of Choice, trusted by:

- > Over 7 million individuals
- > Over **450000** businesses
- ➤ Over **700000** customers involved in agriculture

Unmatched presence in India's fast growing hinterland

Category	No. of Branches
Metro	201
Urban	159
Semi Urban	296
Rural	126
Total	782

Rural Metro

Customer service excellence the differentiator

Category	31.12.18	31.03.18	31.03.17
Branches	782	790	711
ATM's + Cash Recyclers	2183	2328	2191



# **Blending Tradition with Modernity**



- New Digital Systems live and fully embedded:
  - ✓ Full suite of retail asset products
  - ✓ Working Capital for Commercial Clients (< 2 Crore)</p>
  - ✓ Retail liabilities / Banking
- Retail / Commercial digital product adoption improving
  - ✓ ~42000 retail applications (for approx. Rs. 1400 crore) received.
    - Score cards being optimized for better approval rates.
  - ✓ ~3300 Commercial applications (for approx. Rs. 644 crore) received
  - ✓ Dlite Banking application accelerating
    - ~ 8,00,000 downloads & ~ 5,06,000 users registered
- Digital product roll-out almost complete
  - ✓ Commercial Term Loans delayed and expected to go live by end March 2019
- Commercial Credit Card
  - ✓ Test launched in Dec. 2018
  - ✓ Customer Launch in Feb. 2019
- Risk Based pricing paradigm fully implemented in Retail / Commercial products
  - ✓ Impact reflected in NIM (up 3 bps sequentially)

# **Blending Tradition with Modernity**



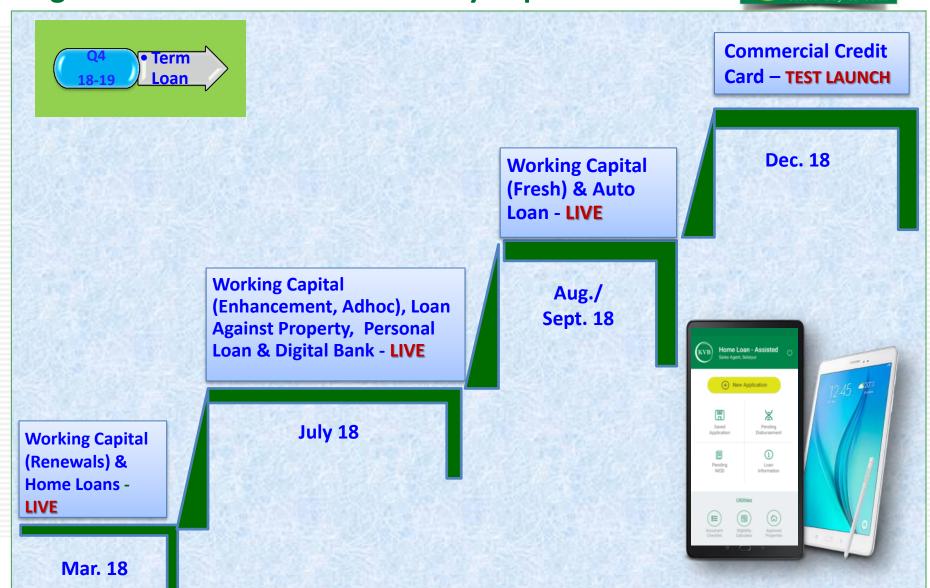
- Co-origination of loans through API platform enabled
- > Talent enhancement progressing well
  - ✓ Liability Head & Head of Alternate Distribution hired.
  - ✓ Campus hiring process initiated
- Branch Operational centralization process initiated
  - ✓ Reduce operational risk & enhance controls
- Risk framework significantly enhanced
  - ✓ Algorithmic underwriting
  - ✓ Risk representation at Divisional Office level.
  - ✓ Expected to enhance Through the Door quality of Risk Accepted.
- Collection processes stabilized leading to improved portfolio statistics
- Third Party Products Continue to Grow well

Life Insurance Premium YTD growth Non-Life insurance premium YTD growth Mutual Fund revenue YTD growth

- 42% over , FY 17 18
- 13% over, FY 17 18
- 290% over FY 17 18

## Digital Transformation successfully implemented...





# **Results Snapshot (EoP\*)**



Financial Indicators – 31.12.2018						
Parameter	Amount	YoY Growth %				
Total Deposits	58,624	3				
Gross Advances	47,766	7				
Total Business	1,06,390	4				
Total Income	2,434	4				
Operating Profit	1,246	(4)				
Net Profit	151	(49)				

Other Business Parameters				
Gross NPA	4,055.73			
Net NPA	2,295.60			
Gross NPA %	8.49			
Net NPA %	4.99			
PCR %	56.09			
Basel III Capital	6,319.60			
CRAR	14.59			
Tier I	6,101.21			
Tier II	218.39			
NIM %	3.60			
RoA %	0.29			

\* - End of Period – 31 Dec. 2018

# **Business Profile (Averages)**



					Smart way to bank
Particulars Particulars	Doc 19	Dec 18 Dec 17	Y-o-Y Growth		□ Mar-18
Particulars	Particulars Dec 16 Dec 17		Amount	%	Ividi-10
Avg. Deposits	57,314	54,727	2,587	5	55,239
Avg. Demand Deposit	5,443	5,094	349	7	5,134
% to Total	9	9			9
Avg. Savings Deposit	11,150	9,939	1,211	12	10,086
% to Total	19	18			19
Avg. Time Deposit	40,720	39,694	1,026	3	40,019
% to Total	71	73			72
CASA	16,593	15,033	1,560	10	15,220
% to average deposit	29	28			28
Avg. Advances	46,888	42,421	4,467	11	42,982
Avg. CD Ratio (%)	81.81	77.50			77.81

#### (Rs. crore)

# **Business Profile (EoP\*)**



					Smart way to bank
Particulars	Dec18	Dec 17	Y-o-Y %	Mar 18	YTD %
Total Deposits	58,624	57,119	3	56,890	3
Demand	5,852	5,549	5	5,576	5
Savings	11,616	10,474	11	11,001	6
CASA	17,468	16,023	9	16,577	5
Term Deposits	41,156	41,096	-	40,313	2
CASA %	30	28		29	
<b>Gross Advances</b>	47,766	44,836	7	45,973	4
Net Advances	46,005	43,792	5	44,800	3
<b>Total Business</b>	1,06,390	1,01,955	4	1,02,863	3

\* - End of Period – 31 Dec. 2018

# **Balance Sheet**

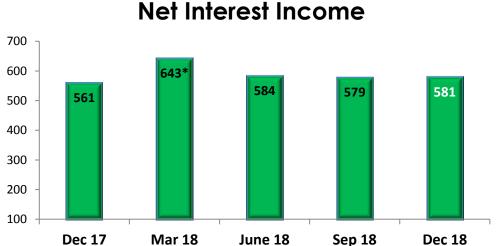


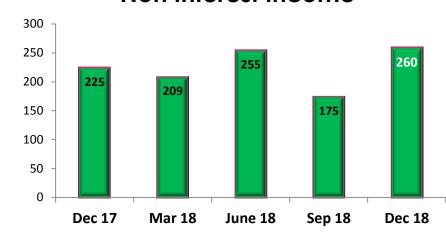
Particulars	Dec 18	Dec 17	Y-o-Y (%)			
Capital & Liabilities						
Capital	160	145	10			
Reserves and Surplus	6,203	6,068	2			
Deposits	58,624	57,120	3			
Borrowings	959	1,737	(45)			
Other Liabilities and Provisions	1,644	1,461	13			
Total	67,590	66,531	2			
Assets						
Cash and Balances with RBI	3,194	2,961	8			
Balances with Banks	27	1,202	(98)			
Investments	16,205	16,597	(2)			
Advances	46,005	43,792	5			
Fixed Assets	583	494	18			
Other Assets	1,576	1,485	6			
Total	67,590	66,531	2			

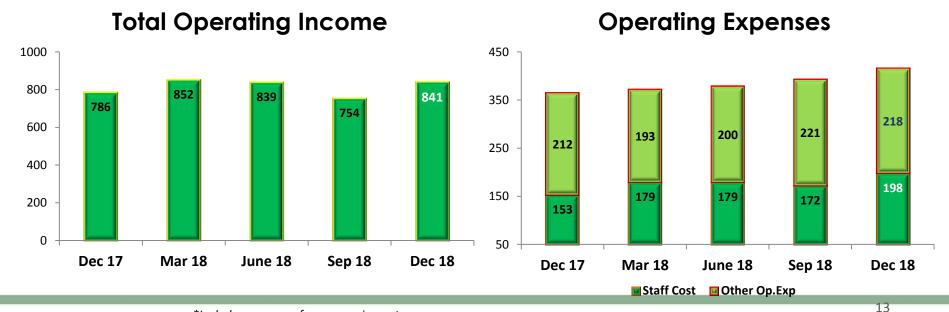
# Income v/s Expenses (Qtr.)

(Rs. crore)



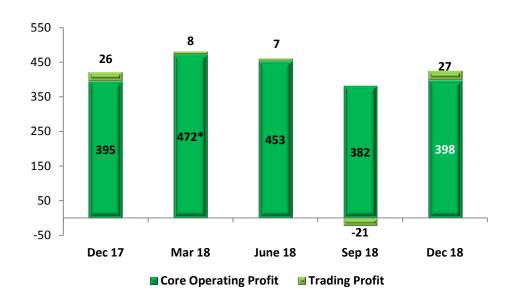


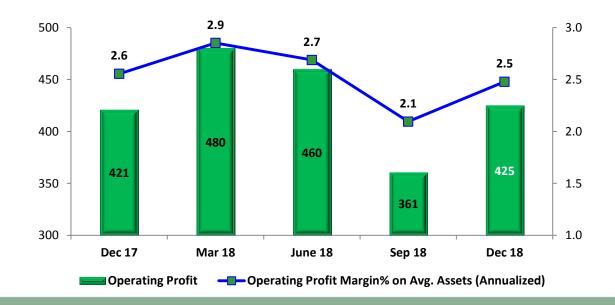




# **Operating Profit (Qtr.)**







# Profit and Loss A/c (Qtr.)



Particulars	Q3 FY 18-19	Q3 FY 17-18	YoY (%)
Net Interest Income	581	561	3
Other Income	260	225	16
Total Income	841	<b>786</b>	7
Operating Expenses	416	365	14
<b>Operating Profit</b>	425	421	1
Provisions	401	325	23
Credit Related	432	306	41
Others	(31)	19	-
<b>Profit Before Tax</b>	24	96	(75)
Tax	3	25	(88)
Net Profit	21	71	(70)

# Profit and Loss A/c (9M)



Particulars	9M FY 18-19	9M FY 17-18	YoY (%)
Net Interest Income	1,744	1,655	5
Other Income	690	691	-
Total Income	2,434	2,346	4
Operating Expenses	1,188	1,048	13
<b>Operating Profit</b>	1,246	1,298	(4)
Provisions	1,036	880	18
Credit Related	1,000	832	20
Others	36	48	(25)
<b>Profit Before Tax</b>	210	418	(50)
Tax	59	123	(52)
Net Profit	151	295	(49)

# **Break Up of Other Income**



	QUARTER			9 Months		
Particulars	Dec. 18	Dec. 17	YoY (%)	Dec. 18	Dec. 17	YoY (%)
TOTAL NON-INT. INCOME	260	225	15	690	691	-
1) Fee Income	161	153	5	494	464	6
2) Investment trading profit	27	26	4	13	93	(86)
3) Forex Income	9	8	13	29	30	(3)
4) Others*	63	38		154	104	

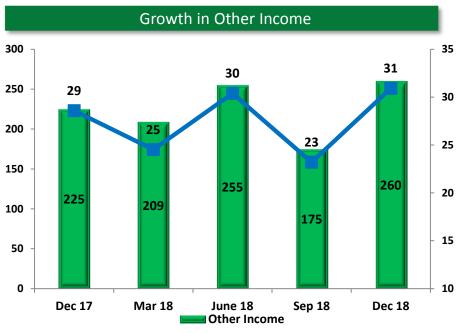
Rs. 36 crore (Q3 FY 18-19) & Rs. 5 crore (Q3 FY 17-18) &

Rs. 60 crore (9M FY 18-19) & Rs. 38 crore (9M FY 17-18)

<sup>\*</sup>Includes recoveries from Written Off A/c's -

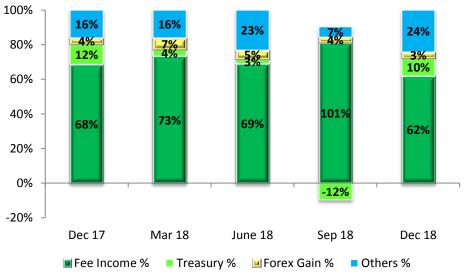
# **Healthy Other Income Profile**





- Steady growth in non interest income, through diverse sources (fee based, e-transactions, third party products etc.)
- 31% share in total operating income (Q3)

~62% of other income comes from fee income



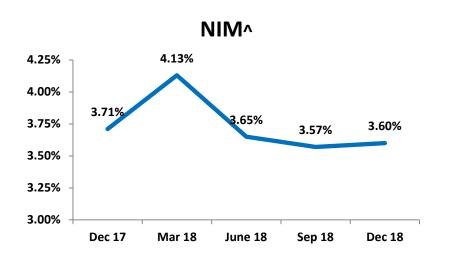
# **Break Up of Operating Expenses**

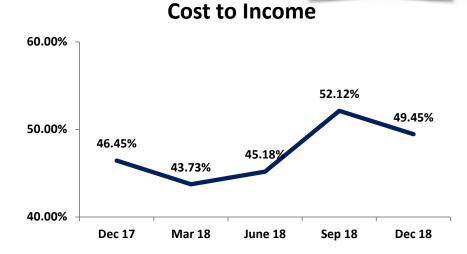


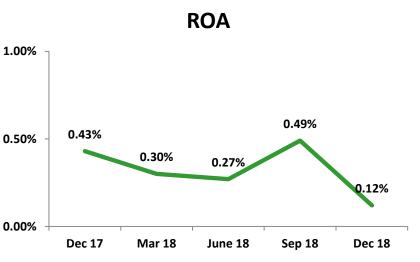
	QUARTER			9 Months		
Particulars	Dec. 18	Dec. 17	YoY (%)	Dec. 18	Dec. 17	YoY (%)
Salary, allowances etc.	154	147	5	461	411	12
Prov. for employee retirement benefits	44	6	633	88	49	80
Total Staff Expenses	198	153	29	549	460	19
Other Operating Expenses	218	212	3	639	588	9
TOTAL OPG. EXPENSES	416	365	14	1,188	1,048	13

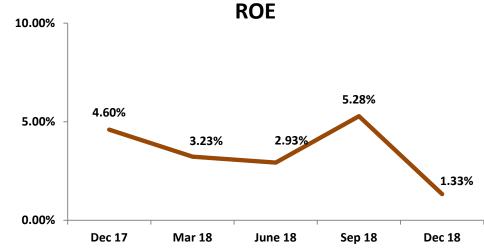
# **Key Ratios (Quarterly)**







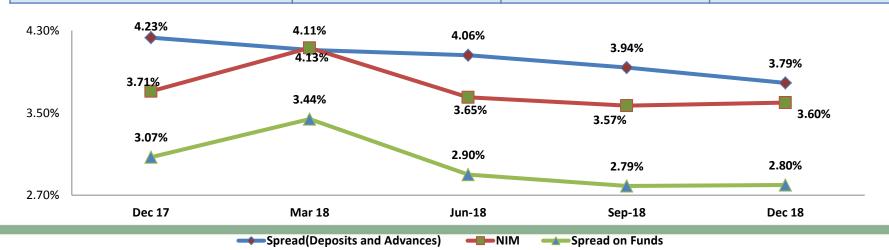




# **Key Ratios (Qtr.)**



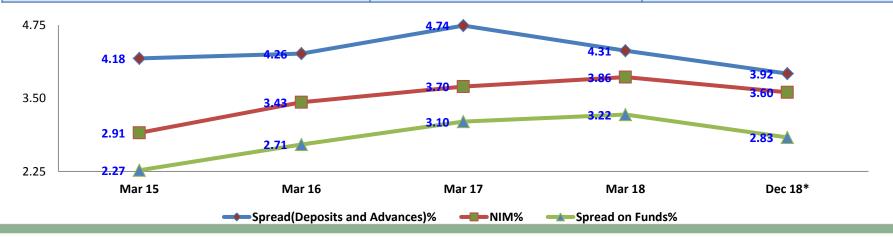
Particulars	Q2 FY 18-19	Q3 FY 18-19	Q3 FY 17-18
Cost of Deposits	5.85	5.80	5.97
Yield on Advances	9.79	9.59	10.19
Cost of Funds	5.87	5.82	5.88
Yield on Funds	8.66	8.62	8.95
NIM	3.57	3.60	3.71
Spread	2.79	2.80	3.07
Cost to Income Ratio	52.12	49.45	46.45
Business/Emp. (Rs. Crore)	13.70	13.79	12.64
Profit/Emp. (Rs. Lakh)	4.31	1.10	3.55



# **Key Ratios (9M)**

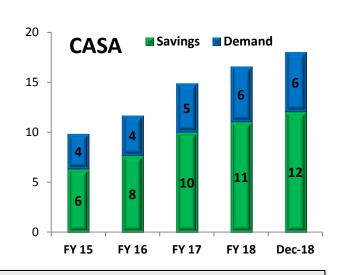


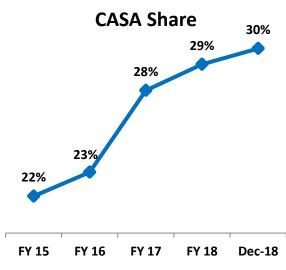
Particulars	9M FY 18-19	9M FY 17-18
Cost of Deposits	5.80	6.06
Yield on Advances	9.72	10.42
Cost of Funds	5.81	5.98
Yield on Funds	8.64	9.12
NIM	3.60	3.76
Spread	2.83	3.14
Cost to Income Ratio	48.81	44.70
Business/Emp. (Rs. Crore)	13.79	12.64
Profit/Emp. (Rs. Lakh)	2.61	4.88

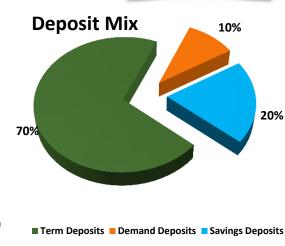


## **Retail Liability Franchise: Granular & Sticky**









#### **Low concentration of Deposits**

#### 

Term deposits are primarily retail deposits

94% of term deposits
are < Rs.5 Cr</pre>

# 23% 6% 64% 64% Rs.15 Lakhs-Rs.1 Cr

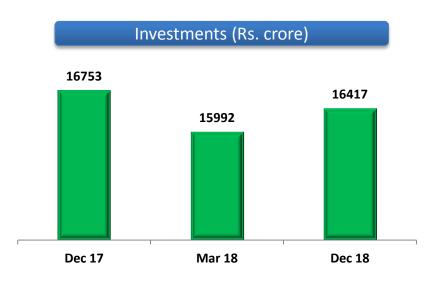
> Rs.5 Cr

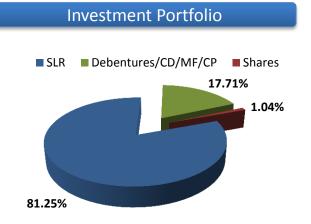
Rs.1 Cr-Rs.5 Cr

Low dependence on wholesale deposits

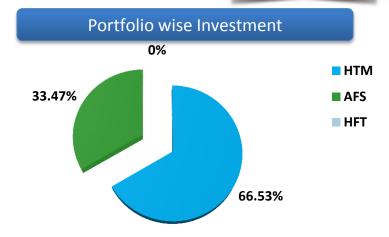
## **Investment Portfolio**

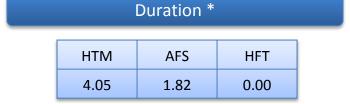




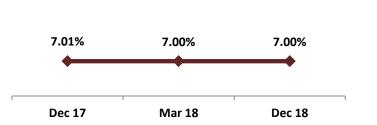


Debentures/CD/MF/CP includes SRs of Rs. crore (3.06%)





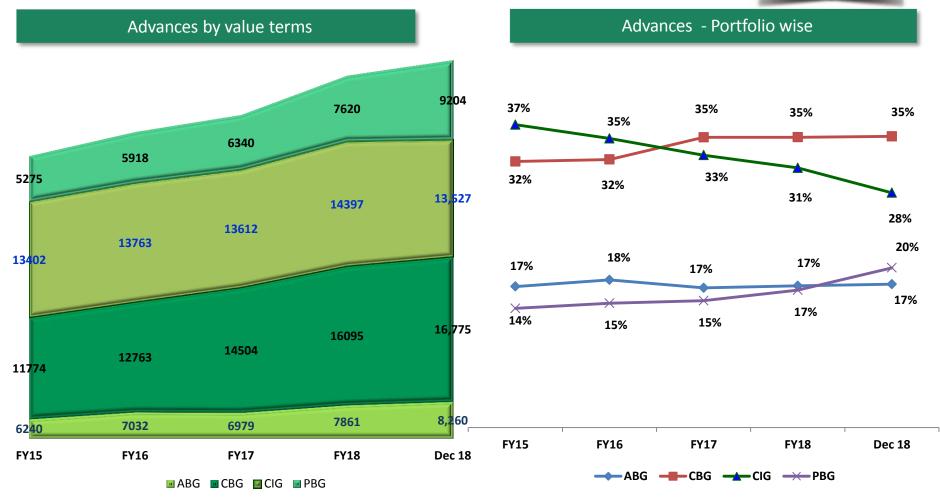
Yield on Investment



<sup>\*</sup> **AFS** Duration Q2 FY19 was 2.63, Q1 FY 19 was 3.09; **HTM** Duration Q2 FY19 was 4.27, Q1 FY 19 was 4.45;

## **Advances – Business Verticals**





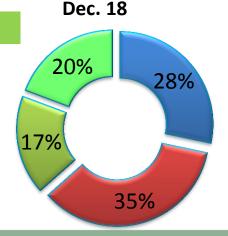


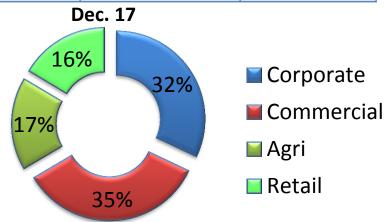
# **Advances Portfolio**



Particulars	Dec 18	Dec 17	Y-o-Y Growth %	Mar 18	YTD Growth %
<b>Gross Advances</b>	47,766	44,836	7	45,973	4
Commercial	16,775	15,429	9	16,095	4
Corporate	13,527	14,341	(6)	14,397	(6)
Retail (Personal Banking)*	9,204	7,366	25	7,620	21
Agriculture	8,260	7,700	7	7,861	5
Jewel Loans (incl. in above)	7,794	6,911	13	7,092	10







# **Retail Portfolio**



Cogmont	Advances outstanding as at							
Segment	Dec-18	Dec-17	Mar-18	Mar-17	Mar-16	Mar-15		
Housing	3,396	2,658	2,795	2,330	2,094	1,757		
Mortgage (LAP)	1,637	1,313	1,393	965	787	568		
Vehicle	1,065	1,007	1,017	921	831	782		
Jewel Loans	578	587	578	596	703	793		
Personal Loans	397	298	296	316	354	356		
Education Loans	242	265	261	266	245	207		
Others*	1,889	1,238	1,280	946	904	779		
Total	9,204	7,366	7,620	6,340	5,918	5,242		

# **Security Coverage**



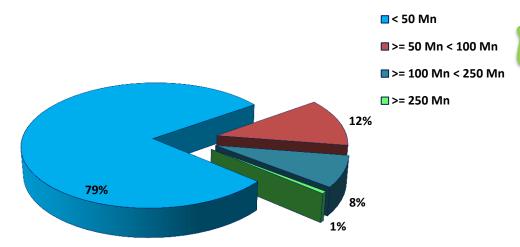
		3 mari	way to bank
Nature of security		31.1	2.18
Exposure backed by -			
Letter of Credit		542	
Liquid Assets ^		8,666	
Vehicles		1,770	
Commodities		682	
	Total (1)		11,660
Exposure secured by Immovable Property (% Coverage)			
> 100%		21,751	
90% to <100%		7,395	
75% to <90%		757	
50% to <75%		4,204	
<50%		3,556	
	Total (2)		37,663
Exposure without Immovable property as security			
Corporate, Consortium, Government, IBPC etc.		3,087	
Unsecured Exposure		512	
	Total (3)		3,599
Total Risk Assets outstanding – Fund and Non Funded (1+2+3)*			52,922

<sup>•</sup> Total risk assets excludes technical write off accounts ^Liquid Assets - Cash, Jewels, NSC/Insurance policies & other liquid assets.

## **Granular Loan Book**

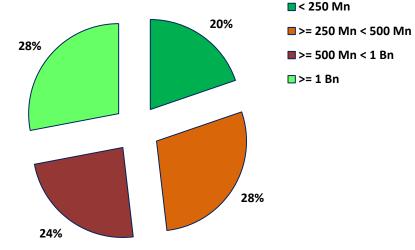


### **Commercial book**



- Commercial Loans : Exposures upto Rs. 250 Mn
- Corporate Loans: Exposures above Rs. 250 Mn
- Average ticket size of Rs. 4 Mn
- 79% of commercial loans are less than Rs.
  50 Mn

## **Corporate book**

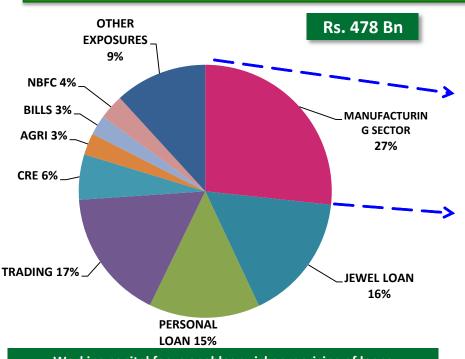


- Average ticket size of Rs.337 Mn
- 72% of corporate loans are less than Rs.1 Bn
- SMA 1 & 2 in corporate credit is ~2.82% of the book

# **Advances - Composition**

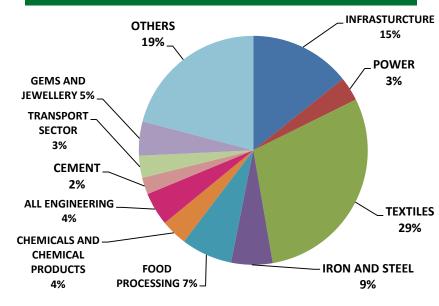


### Well spread sub-sectorial exposures & diversified industrial exposures

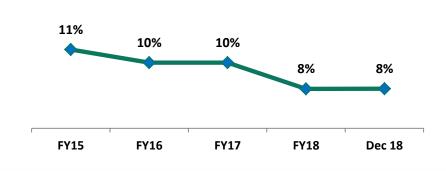


#### Working capital focus enables quicker repricing of loans 100% 83% 80% 80% **79% 79%** 50% 21% 21% 20% 20% **17**% 0% FY15 **FY16 FY17** FY18 Dec-18 ■ Working Capital Loans ■ Term Loans

#### Breakup of Industrial exposure (Rs.128 Bn)



#### Low concentration: Top 20 borrowers (% of overall loans)



# **Advances – Sector Details**



Particulars	Amount			% to Total Advance			Growth over Dec-17	
	Dec-18	Dec-17	Mar-18	Dec-18	Dec-17	<b>Mar 18</b>	Amt	%
Manufacturing	12,753	13,402	13,626	27	30	30	(649)	(5)
Trading	7,990	7,463	7,851	17	17	17	527	7
Jewel loan	7,794	6,911	7,092	16	15	15	883	13
Personal loans @	6,773	5,696	5,990	14	13	13	1,077	19
CRE	2,765	2,689	2,761	6	6	6	76	3
Agri (other than Jewel Loan)	1,330	1,624	1,613	3	4	4	(294)	(18)
Bills	1,209	1,365	1,542	2	3	3	(156)	(11)
NBFC	1,517	1,299	1,295	3	3	3	218	17
Capital market	21	110	71	0	0	0	(89)	(81)
Others*	5,615	4,277	4,132	12	9	9	1,338	31
Total Advances	47,766	44,836	45,973	100	100	100	2,930	7

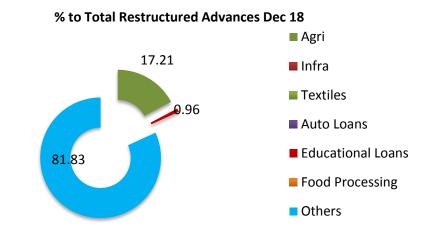
## Manufacturing Sector - Industry Wise

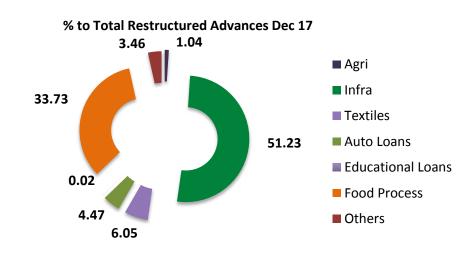
		Amount		% to Total Advance			Y-o-Y Growth	
Industry	Dec-18	Dec-17	Mar-18	Dec -18	Dec-17	Mar-18	Amount	%
TEXTILES	3,773	4,014	4,154	7.9	9.0	9.0	(241)	(6.0)
INFRASTRUCTURE	2,255	2,798	2,787	4.7	6.2	6.1	(543)	(19.4)
BASIC METAL & METAL PRODUCTS	746	1,364	1,324	1.6	3.0	2.9	(618)	(45.3)
FOOD PROCESSING	920	551	749	1.9	1.2	1.6	369	67
GEMS & JEWELLERY	616	518	501	1.3	1.2	1.1	97	18.8
ALL ENGINEERING	598	632	625	1.3	1.4	1.4	(34)	(5.3)
CHEMICALS & CHEMICAL PRODUCTS	475	629	513	1.0	1.4	1.1	(154)	(24.4)
RUBBER & PLASTIC PRODUCTS	547	355	361	1.2	0.8	0.8	192	54.1
CONSTRUCTION	443	465	471	0.9	1.0	1.0	(23)	(4.9)
WOOD & WOOD PRODUCTS	453	272	304	1.0	0.6	0.7	181	66.4
TRANSPORT SECTOR	398	399	400	0.8	0.9	0.9	(1)	(0.3)
PAPER & PAPER PRODUCTS	295	235	251	0.6	0.5	0.5	60	25.7
CEMENT & CEMENT PRODUCTS	302	320	292	0.6	0.7	0.6	(18)	(5.6)
BEVERAGES & TOBACCO	187	177	180	0.4	0.4	0.4	9	5.3
MINING & QUARRYING	166	181	187	0.3	0.4	0.4	(15)	(8.5)
PETROLEUM	50	21	30	0.1	0	0.1	29	138
GLASS & GLASSWARE	36	59	58	0.1	0.1	0.1	(23)	(39.2)
LEATHER & LEATHER PRODUCTS	47	48	61	0.1	0.1	0.1	1	(1.8)
OTHER INDUSTRIES	446	364	379	0.9	0.8	0.8	82	22.6
TOTAL	12,753	13,402	13,626	26.7	29.9	29.6	(649)	(4.8)

## **Sector-wise Restructured Advances**



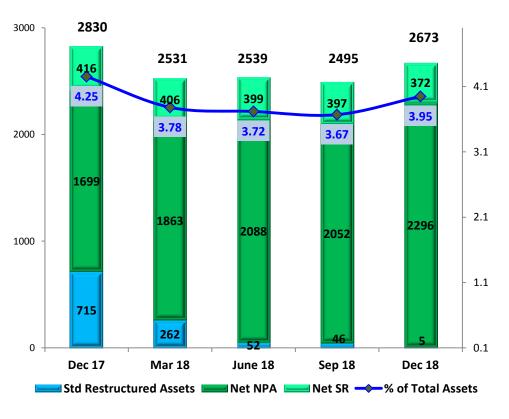
SECTOR	AM	OUNT
SECTOR	Dec-18	Dec-17
INFRASTRUCTURE	-	366
TEXTILES	-	43
AGRICULTURE	0.89	8
EDUCATIONAL LOANS	0.05	0
AUTO LOANS	-	32
FOOD PROCESSING	-	241
OTHERS	4.24	25
TOTAL	5.18	715
% to Total Advances	0.01	1.6





# **Stressed Book Analysis**





### **Movement of Restructured Advances**

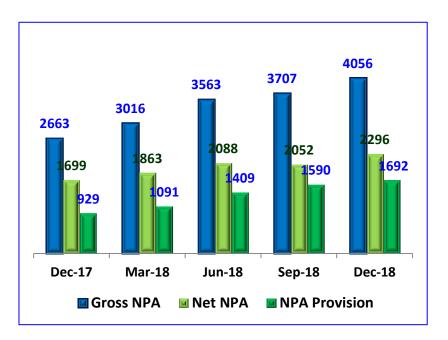
Position as at	Apr.to Dec. 18		Apr. to Dec. 17		Apr-17 to Mar-18	
	A/c	Amt.	A/c	Amt.	A/c	Amt
A. Beginning of the period	22	262.43	33	841.81	33	841.81
B. Addition during the period	-	-	5	0.12	3	0.05
C. Additions in existing A/c's	-	0.25	-	44.72	-	-
D. Addn. thru' NPA upgradation	-	-	2	0.04	2	0.04
E. Accounts closed during the period	7	13.51	5	41.57	5	0.60
F. Accounts ceasing to attract higher provision (upgradation)	-	-	-	-	3	9.97
G. Recoveries during the period	-	2.51	-	-	-	11.00
H. Slippages during the period	5	241.48	3	129.88	8	557.90
End of the period A+B+C+D- (E+F+G+H)	10	5.18	32	715.24	22	262.43

## **Position under various dispensation packages**

Category	31.12.18	31.03.18	31.12.17
SDR Outstanding	-	-	96
5/25	75	76	79
S4A Accounts	-	79	235

# **NPAs & Provisions**

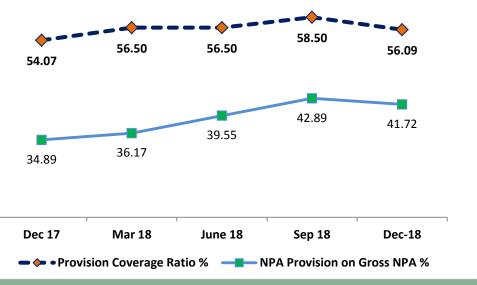




VERTICAL	Advances O/s. Dec. 18	Net NPA Addition Q3	Total NPA Dec. 18	Accretion rate (%) Q3 (annld.)
сомм.	16,775	86	962	2.05
CORP.	13,527	246	2,776	7.27
AGRI.	8,260	8	139	0.39
RETAIL (Per. Banking)	9,204	9	179	0.39
TOTAL	47,766	349	4,056	2.92



→ Net NPA% - - Gross NPA%



# **Movement of NPA**



		ı	Smart way to bank
Particulars	Apr 18- Dec 18	Apr 17 - Dec 17	Apr 17 - Mar 18
Gross NPAs			
Opening Balance	3,016	1,484	1,484
Additions during the period	1,863	1,504	2,092
Reductions during the period	823	325	560
Closing Balance	4,056	2,663	3,016
Net NPAs		•	
Opening Balance	1,863	1,033	1,033
Additions during the period	815	925	1,103
Reductions/write off during the period	382	259	273
Closing Balance	2,296	1,699	1,863
Provisions			
Opening Balance	1,091	429	429
Provn. made during the period	1,042	507	1,024
Write off/Write back of excess provn.	441	67	362
Closing Balance	1,692	869	1,091

# **Provisions and Contingencies**

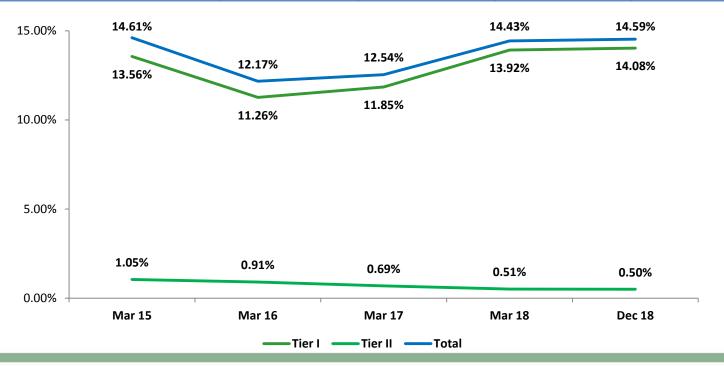


Provision for	9M e	nded	Qı	FY		
Provision for	Dec -18	Dec-17	Dec -18	Dec-17	Sep-18	2017-18
NPA	1,042	611	432	348	207	1,025
Standard Assets	(8)	8	2	3	(16)	(2)
Restructured Advances	(11)	(4)	(2)	-	-	(11)
Loss on sale to ARC	-	185	-	-	-	185
SDR, S4A, 5/25 etc.	(10)	24	-	2	-	(2)
NCLT (specific a/c's)	(12)	5	-	(48)	-	13
Others (incl. NPI)	61	7	11	3	11	3
Investment Depreciation	(25)	44	(42)	17	11	63
Total Provisions (excl. Tax)	1,036	880	400	325	213	1,274
Tax Expense	59	123	3	25	64	158
<b>Total Provisions</b>	1,095	1,003	403	350	277	1,432

# **Capital Adequacy – Basel III**



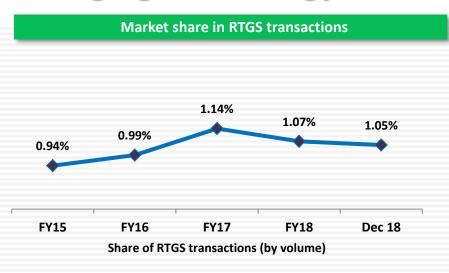
Nature	Capital as at							
	Dec-18	Dec-17	Mar-18	Mar-17	Mar-16			
Tier I	6,101	5,856	6,145	4,790	4,064			
Tier II	218	243	226	278	330			
Total	6,320	6,099	6,371	5,068	4,394			

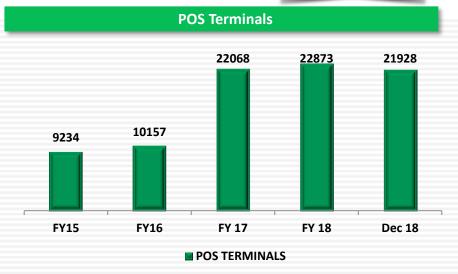


Entire Tier I comprises of CET1 capital, well above the min. requirement of 7.375%

## **Leveraging Technology - Delivery Channels**



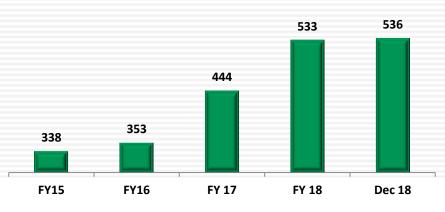




#### **Exponential growth in Mobile transactions**

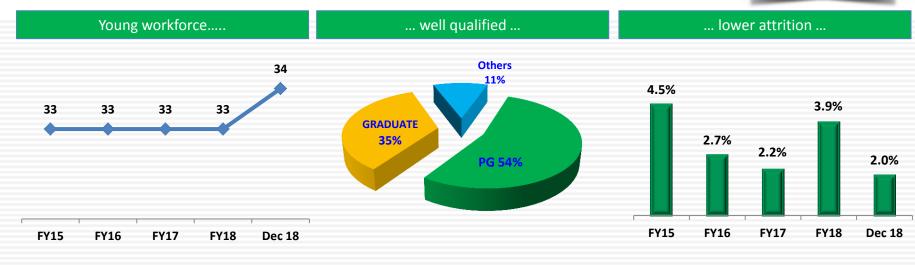
# 1330 938 722 40 FY15 FY16 FY17 FY 18 Dec 18 Mobile Banking (Nos in '000)

#### **Cash Deposit Machines**

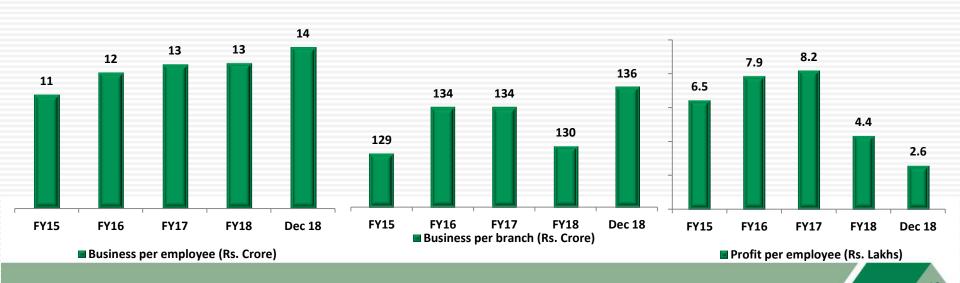


## **Human Resources**





#### ... leading to improved productivity





## **Blending Tradition with Modernity....**



**Inception** 

1916

**Customer Base** 

7 million

102 years Consistently Profitable & Unbroken Dividend Pay Out

1st BANK

RBI approves us as the first bank to issue BONUS SHARES

Top Credit Rating (short term borrowings) by CRISIL & ICRA

 $\Delta 1 +$ 

## A BANKING PIONEER

# **A Decade of Progress**

1	
KVB	Karur Vysya Bank
	Smart way to bank

								Smart way to bank		
Year	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
Paid up Capital	54	54	94	107	107	107	122	122	122	145
Reserves	1,296	1,566	2,020	2,601	2,978	3,219	4,124	4,451	4,723	6,066
Owned funds	1,350	1,620	2,114	2,708	3,085	3,326	4,246	4,573	4,845	6,211
CRAR - Basel II	14.92%	14.49%	14.41%	14.33%	14.41%	12.77%	14.63%	12.26%		
Basel III						12.60%	14.62%	12.17%	12.54%	14.43%
Deposits	15,101	19,272	24,722	32,112	38,653	43,758	44,690	50,079	53,700	56,890
Advances	10,563	13,675	18,052	24,205	29,706	34,226	36,691	39,476	41,435	45,973
Total Business	25,664	32,947	42,774	56,317	68,359	77,984	81,381	89,555	95,135	102,863
Total Income	1,711	2,005	2,482	3,621	4,695	5,680	5,977	6,150	6,405	6,600
Operating Profit	418	463	600	726	849	838	943	1,303	1,571	1,777
Net Profit	236	336	416	502	550	430	464	568	606	346
Dividend (%)	120	120	120	140	140	130	130	140	130	30
Branches (No.)	312	335	369	451	551	572	629	667	711	790
EPS (Rs.)	43.71	62.23	44.9	46.81	51.35	40.08	39.86	46.59	9.95*	4.98
Return on Assets	1.49%	1.76%	1.71%	1.56%	1.35%	0.86%	0.88%	1.03%	1.00%	0.53%
Book Value(Rs.)	250.25	297.6	193.04	252.68	287.85	308.91	348.42	375.25	79.51*	85.49
No of Employees	3,941	4,175	4,574	5,673	6,730	7,339	7,197	7,211	7,400	7,956

<sup>\*</sup> During the Financial Year 2016-17, one Equity Share face value of Rs.10/- each was subdivided into five Equity Shares of face value Rs.2/- each

